T			
Tecnologico de Monterrey / Campus Campus Aguascalientes	January-May	June-July	August-December
Business/Commerce/Managenment			
Administrative Consultancy and Business Intelligence			X
Advertising and Interactive Media			X
Business Statistics I Competitive Intelligence and Geo-economics		x	x
Cost and Price Management	x		χ.
Customs Operations	^		X
Enterprise Economics	X		
Enterprise, Culture and Business in The World	Х		X
Financial Information for Decision Making Financial Mathematics	x		X X
Innovation Project on Enterprise Strategy	Α		x
Integrated Marketing Communication			X
Intercultural Negotiation and Communication	X		
International Business Management International Logistics	x		X X
International Services Development	X		X
International Trade Agreements of Mexico			х
Inventory Management			X
Leadership for Entrepreneurial Development Legal Aspects of International Commerce	V		X
Macroeconomic Environment	x x		Х
Management	^		x
Managerial Accounting	x		x
Marketing and Creativity	X		X
Negotiation Techniques Negotiation Techniques and International Trade	x x		x
Organizational Behavior and Human Talent Development	X		X
Project Evaluation and Management	х		
Project Valuation and Financing			X
Strategic Direction and Upper Management  Design and Applied Arts			Х
Facility Design and Materials Management	x		
History of Architecture and the City III	^		X
Engineering and Sciences			
Analysis and Enhancement of Manufacturing Systems	Х		
Applied Electronics Decision-making Models	x x		
Design and Analysis of Experiments	X		
Design and Improvement of Logistic Systems	Х		X
Discrete Event Simulation			X
Electronics Integral Electronics Laboratory			X X
Manufacturing Models			X
Manufacturing Processes			X
Mathematics I			X
Mathematics II	Х		
Mechanics of Materials  Mechatronic Design			X X
Operational Design and Optimization Laboratory	х		^
Optimization Models			X
Physics I			X
Plastic Part Design Production Management			X X
Quantitative and Optimization Models	x		X X
Statistical Engineering	X		X
Statistical Quality Control			X
Statistics I	X		
Strategic Planning Supply Chain Planning and Control	Х		X
Systems Engineering Laboratory	x		^
Information Technology and Electronics			
Advanced Computer and Information Security			X
Advanced Networks Computer and Information Security	x x		
Network Interconnection	X		
Strategic Information Systems			x
Social Sciences and Hummanities			
Business Communication Business Law	Х	x	X
Business Law Business Law and Intellectual Property	x		Х
Citizenship and Democracy	x		
Communication, Signs, and Signification			X
Digital Media Lab			X
Ethics, Self and Society International Politics	Х		X X
Science, Technology, and Sustainable Development	x		^
Social Responsibility and Citizenship	X	x	X
Campus Chiapas			
Business/Commerce/Managenment			

Business/Commerce/Managenment Enterprise, Culture and Business in The World

Tecnologico de Monterrey / Campus Campus Chihuahua	January-May	June-July August-December
Business/Commerce/Managenment		
Advertising and Interactive Media	X	
Analysis and Management of the Value Chain	X	x
Branding and New Products Development	X	
Business Creativity Lab and Workshop Competitive Intelligence and Geo-economics	Х	x
Competivity and Geoeconomics	X	^
Consumer Behavior and Business Opportunities	x	
Cost Analysis	X	
Creativity in Marketing Communication	X	
Debt Instruments and Securitization		X
Enterprise Economics Enterprise, Culture and Business in The World	X X	X X
Finance Project	*	×
Financial Information Analysis		x
Financial Information for Decision Making		x
Financial Mathematics	x	x
Financial Risk Management		X
Forecasting for Decision Making Foreign Policy Analysis	X	x x
Futures, Options and other Derivative Products	X	X
Innovation in Business Models and Family Business Management	^	x
Innovation Project on Business Processes	×	
Innovation Project on Human Capital Development		x
Innovation, Markets and Technological Development	x	х
International Commercial Law and Policies		X
International Marketing International Strategic Seminar		X
Legal Aspects of International Commerce	Х	x
Macroeconomic Environment	Х	x
Management and Business Model Innovation		x
Managerial Accounting		X
Marketing and Creativity		х
Negotiation Techniques and International Trade	x	X
Organizational Behavior and Human Talent Development Organizational Learning and Knowledge Management	X X	X
Personal and Business Finance	*	X X
Price Management	X	^
Project and Process Strategic Management	x	
Regional Business Development	x	
Sales Promotion	x	X
Strategic Marketing Seminar	X	X
Strategic Purchase Management Transportation and Traffic Systems II	Х	x
Design and Applied Arts		^
Design and Ethnography Methods		x
Music Appreciation I	x	X
Product Design		х
Engineering and Sciences		
Advanced Manufacturing Computer Drawing		X X
Control Engineering		×
Design and Improvement of Logistic Systems	x	X
Design Methodologies		x
Design of Chassis and Components		x
Dynamics		X
Finite Elements Method		X
Fluid Mechanics Heat Transfer	X X	x
Machine Design and Development	X	x
Mathematics for Design		x
Mathematics I		X
Mathematics II	x	
Mathematics III		X
Mechanical Engineering Capstone Project Mechanics of Materials	X	X
Mechanism Analysis and Simulation	X X	X X
Project of Mechatronics Engineering	^	x
Quantitative and Optimization Models		x
Statistical Methods for Decision Making		X
Structural Design Capstone Project		x
Vehicles Dynamics		X
Information Technology and Electronics Enterprise Information Systems		v
Enterprise Information Systems Microcontroller Laboratory		X X
Real Time Control Systems		×
Social Sciences and Hummanities		^
Alternatives for Dispute Resolution	X	x
Business Communication	X	x
Business Law		x
Business Law and Intellectual Property	X	,
Contemporary Art and Culture Contemporary World History	X X	x
	^	

Tecnologico de Monterrey / Campus	January-May	June-July	August-December
Ethics, Profession and Citizenship	X		X
Ethics, Self and Society	Х		Х
Geopolitics and Global Changes	Х		
History of Latin America and the Caribbean Human Rights	.,		Х
Intellectual Property Law	Х		X
International Contracts	х		X
International Corporate Law	^		X
International Politics	Х		*
North American Regional Scenario	^		Х
Philosophy and Contemporary Thought			X
Private International Law	Х		Α
Public International Law	X		
Public Speaking and Academic Writing	^		Х
Understanding Cultures of the World			X
Campus Ciudad de México			
Business/Commerce/Managenment			
Analysis and Management of the Value Chain	x		X
Brand Management	x		
Business Strategic Foresight	x		X
Competitive Intelligence and Geo-economics	x		Х
Consumer Behavior	x		Х
Consumer Theory	x		Х
Cost and Price Management	x		Х
Economic Development			Х
Economic Growth	x		
Economy to Business Creation			Х
Enterprise Economics	x		Х
Enterprise, Culture and Business in The World	x	x	Х
Financial Information Analysis	x		Х
Financial Information for Decision Making	x		X
Financial Mathematics	x		Х
Forecasting for Decision Making	x		Х
Global Brands and Product Development	x		
Global Economics			X
Industrial Organization and Regulation	x		Х
Innovation, Markets and Technological Development	x	x	X
Intercultural Negotiation and Communication	x	x	
Intermediate Microeconomics	x		Х
International Business Intelligence			Х
International Finance and Open Economy	x		Х
International Finance and Risk Management	x	x	X
International Logistics			Х
International Marketing	x	x	Х
International Strategic Management	X		x
Leadership for Entrepreneurial Development	x		Х
Macroeconomic Environment	x		X
Macroeconomics and Business Cycles	x		X
Management and Business Model Innovation			X
Managerial Accounting	x		X
Marketing and Creativity	x		Х
Microenterprise Planning for Social Development	x		Х
Monetary Theory and Politics			Х
Negotiation Techniques and International Trade	x		Х
Organizational Learning and Knowledge Management	x		X
Personal and Business Finance	Х		X
Planning, Innovation and Strategic Sustainability	X		
Project Evaluation and Management			X
Quality Management Strategies	X		X
Regional Economics			X
SAP Certification in the Finance Module I		x	
SAP Certification in the Finance Module II		X	
SAP Certification in the SD Module I	Х		Х
SAP Certification in the SD Module II	X		X
Design and Applied Arts			
Advanced Architecture Technology	X		X
Advanced Digital Representation Techniques	X		X
Architecture Theory and Design Methodologies	X		X
Building and Energy Efficiency			X
Business Management in the Construction Industry			X
Descriptive Geometry			Х
Design and Ethnography Methods	X		
Design Ergonomics	X		
Design Fundamentals I	X		Х
Design Fundamentals II	X		
Drawing	X		Х
Form Exploration Workshop I	X		v
Form Exploration Workshop II	X		Х
Futurology in Industrial Design	X		_
History of Architecture and the City III	X		Х
Industrial Design of the Company	X		_
Innovation, Design and Business Setting	X		X
Models and Scale Models	X		X
Music Composition and Digital Arranging Workshop	Х		Х

ologico de Monterrey / Campus	January-May June-J	
Musical Production Project		Х
Post-production and Digital Mastering Workshop		X
Product and service design	X	x
Product and System Design I	X	x
Product Design	X	X
Projects I: Residential Housing	X	x
Projects II: Collective Housing		x
Projects III: Educational or Recreational Buildings	X	x
Projects IV: Community Buildings	X	x
Projects V: Mixed-use Complexes	X	X
Urban Design Methods	^	X
Urban Project		
	X	Х
Urban Theories	X	Х
igineering and Sciences		
Advanced Methods for Strength of Materials		X
Alternative Energy		X
Analysis and Enhancement of Manufacturing Systems	X	x
Applied Electronics	X	x
Automotive Design	X	
Biodesign	X	
Biology and Sustainable Development	X	x
Biomechanics	^	X
Bioprocess Laboratories	x	X
	^	
Bioseparations		X
Businesses and Ecosystems Conservation	X	x
Capstone Project for Sustainable Development		Х
Climate Change and Energy Use	X	Х
Computerized Control for Electric Machinery	x	
Design and Improvement of Logistic Systems	x	X
Design in Biomedical Engineering	X	
Differential Equations	X	х
Dynamics	x	X
Electrical Machines Control Laboratory	^	x
		*
Electricity and Magnetism	X	
Electromechanical Energy Conversion	X	
Electromechanical Energy Conversion Laboratory	X	
Electromechanical Prototype Simulation and Construction		X
Electronics	X	x
Energy Generation Systems		x
Engineering Project Laboratory I		x
Engineering Project Laboratory II		x
Experimental Chemistry	x	~
Finite Elements Method in Engineering	^	х
		^
Food Sciences Lab	X	
Genetic Engineering Laboratory	X	X
Genetics	X	
Heat Transfer	X	
Heat Transfer Operations	X	
Industrial Power Systems		X
Integrated Manufacturing Systems	X	x
Integrated Manufacturing Systems Laboratory	X	x
Integrative Project		Х
Introduction to Professional Development		X
Introduction to Supply Chain Management	V	^
	X	
Knowledge Systems in Organizations	X	X
Materials Technology	X	X
Mathematics for Design	X	
Mathematics I	X	Х
Mathematics II	X	X
Mathematics III		Х
Mechatronic Instrumentation Laboratory		X
Metabolic Engineering	x	**
Molecular Biology	x	Х
Numerical Methods in Engineering	X	X
Operational Design and Optimization Laboratory	X	Х
Physics I	X	Х
Physics II	X	
Probability and Statistics		Х
Problem-Solving Methodologies		X
Process Automation	X	
Process Automation Laboratory	x	
Product and System Design II	X	Х
Production Laboratory	x	**
Professional Insertion Project	x	х
	^	
Project Feasibility		Х
Quantitative and Optimization Models	X	Х
Robot Vision		Х
Social Responsibility and Corporate Sustainability	x	X
Statics	x	X
Statistical Methods for Decision Making	x	^
Statistical Quality Control	x	Х
Granding Quality Control	x x	
Strategic Planning		X
Strategic Planning		~
Strategic Planning Strategies for Innovation and Design in Bioengineering System Dynamics	X X X	x

nologico de Monterrey / Campus	January-May	June-July	August-Decembe
Systems Engineering Laboratory	Х		X
Technological Innovation Systems			X
Thermodynamics	X		X
Thermodynamics Engineering			X
Vehicle Dynamics			X
Wireless Communications Laboratory	х		
Health Sciences			
Food Chemistry Laboratory	X		
Food Sciences	X		
nformation Technology and Electronics			
2D Digital Animation			X
Advanced Programming			X
Compiler Design	X		
Digital Audio Systems for Web and Mobile Devices Introduction to Networks	X		
	X		X
JAVA Certification Workshop			X
MIDI Systems Mobile Systems, Infrastructures and Technologies	X		X
			X
Music Production and Digital Mixing Workshop			X
Network Interconnection			X
Operating Systems			X
Physical Interfaces			X
Software Design and Architecture			X
Sound Synthesis and Signal Processing			Х
Strategic Information Systems	X		Х
Virtual Environments			Х
Social Sciences and Hummanities			_
Advertising and Commercial Photography	X		X
Africa Regional Scenario	х		X
Alternatives for Dispute Resolution			Х
Analysis and Verbal Expression	X		
Applied Strategic Communication	X		Х
Asia Pacific Regional Scenario	X		Х
Audiovisual Language and Narrative	X		Х
Business Law	X		
Business Law and Intellectual Property	x		
Comparative Politics			Х
Contemporary Art and Culture	X		
Contemporary Art and Society			X
Contemporary Literature and Society	X		X
Contemporary World Literature	x		Х
Corporate Image			X
Design for Sustainability and Social Innovation	X		
Digital Journalism			X
Digutal Tribes and Communication			X
Diplomatic and Consular Policies			X
Directing and Mise en Scene			X
Documentary Production	x		Х
Economic Globalization	x		
Economic Law	X		
Ethics, Self and Society	X		X
Europe Regional Scenario			X
Film Production			X
Geopolitics and Global Changes			X
Human Rights and World Politics		Х	
Intellectual Property Law			X
International Contracts	x		X
International Humanitarian Law			Х
International Organizations and Institutions	X		X
International Politics	X		X
International Relations Theory I	X		X
International Relations Theory II	X		
Latin American and Caribbean Regional Scenario	x	X	
Media Projects Management and Evaluation			X
Mercantile Contracts			X
Middle East Regional Scenario	x		
North American Regional Scenario	x		X
Philosophy and Contemporary Thought	x		х
Photography and Digital Imaging	x		Х
Public Financial Law	x		х
Public Relations	x		x
Public Speaking and Academic Writing			X
Publications Design and Production			X
Radio Journalism	x		••
Science, Technology, and Sustainable Development	×		х
Scriptwriting	X		X
Social and Regional Policy	X		^
Social Anthropology	X		x
Strategic Communication Fundamentals	Α		
Strategic Communication Fundamentals Strategic Prospective	v		X
Verbal Expression in the Workplace	х		X
veroar Expression in the WORKDIACE			X

ecnologico de Monterrey / Campus  Corporate Taxation	January-May x	June-July August-Decemb
Corporate Taxation  Customs Operations	Х	x
Family Business Lab and Workshop	х	^
Financial Information for Decision Making	X	x
Innovation Project on Regional Businesses	X	^
International Commerce Operations	X	
International Financial Reports	X	
International Services Development	X	
Inventory Management	X	
Managerial Accounting	^	x
Organizational Learning and Knowledge Management	Х	
Transportationa and Distribution Management		X
Design and Applied Arts		
Design Fundamentals I		X
Introduction to Interactive Design		X
Engineering and Sciences		
Climate Change and Energy Use	x	
Computer Drawing	x	
Discrete Event Simulation	x	
Dynamics		x
Mathematics for Design		x
Mathematics I		x
Mathematics II		x
Mechatronic Instrumentation Laboratory		X
Statics	x	
Statistical Engineering		x
Thermodynamics		x
Information Technology and Electronics		
Business Information Technology		x
Development of Distributed Applications in Internet	X	
Strategic Information Systems	x	
Social Sciences and Hummanities		
Business Communication		x
Citizenship and Democracy	x	x
Communication and Cultural Studies		x
Communication, Signs, and Signification		х
Contemporary Art and Society	x	X
Ethics, Self and Society	x	
Geopolitics and Global Changes	x	
Interactive Media Design and Production		X
Philosophy and Contemporary Thought	x	
Sociology	х	X
ampus Ciudad Obregón		
Business/Commerce/Managenment		
Inventory Management	X	
Design and Applied Arts		
Facility Design and Materials Management	X	
Engineering and Sciences		
Electricity and Magnetism		х
Mathematics II	X	
Physics I	X	X
Social Sciences and Hummanities		
Business Communication	X	
Readings and Videos		X
ampus Cuernavaca		
Business/Commerce/Managenment		
Administrative Consultancy and Business Intelligence	Х	
Business in the Industry of Music and Entertainment		x
Competitive Intelligence and Geo-economics	Х	
Consumer Behavior	Х	
Effective Communication	Х	
Enterprise Economics	Х	
Enterprise, Culture and Business in The World		X
Financial Econometrics I		x
Financial Econometrics II	Х	
Financial Modeling		х
Innovation in Business Models and Family Business Management	Х	
International Financial Management	Х	
International Logistics	Х	
International Marketing		x
International Services Development		X
Leadership for Entrepreneurial Development	Х	X
Leadership Skills	Х	
Management and Business Model Innovation		X
Management of Banks and Financial Groups		X
Money and Capital Markets	X	
Planning Processes and Models	X	
Project Evaluation and Management		X
Risk Management and Regulation	x	
	x	
Seminar on Creative and Entertainment Industries	^	
Seminar on Creative and Entertainment Industries Valuation, Mergers and Acquisitions	x	
Valuation, Mergers and Acquisitions  Design and Applied Arts		
Valuation, Mergers and Acquisitions		

Tecnologico de Monterrey / Campus	January-May	June-July	August-December
Models and Scale Models Engineering and Sciences	X		
Actuators	Х		
Analysis and Enhancement of Manufacturing Systems	X		
Analysis of Signals and Systems	Х		
Chemistry Climate Change and Energy Use	Х		X
Control Engineering	х		^
Design and Improvement of Logistic Systems	x		
Dynamics			X
Energy Balance	Х		
Industrial Informatics Integral Electronics Laboratory	X X		
Integrated Manufacturing Systems	^		X
Logic Automatism Laboratory	x		
Logic Automatisms	Х		
Materials Technology			X
Mathematics I Mathematics II	X		Х
Mechatronic Design	x		
Mechatronics Laboratory			X
Momentum Transfer Operations	x		
Project Feasibility	x		
System Dynamics Information Technology and Electronics	Х		
2D Digital Animation	Х		
Communication and Media Studies	×		
Computer Graphics	x		
Databases	x		
Development of Videogames Ecosystems and Biodiversity	X X		
Integral Automatic Control Laboratory	X		
International Communication	x		
Introduction to Networks	x		
Mobile Application Development Projects	x		
Natural Resources Management and Climate Change Object-Oriented Programming	X X		
Poverty and Development in Mexico	^	x	
Rigging for 3D Animation	x		
Virtual Environments			X
Social Sciences and Hummanities			
Advanced Digital Modeling Applied Strategic Communication	Х		X
Audiovisual Language and Narrative	x		^
Business Communication	x	x	X
Classical Political Thinking	x		
Communication and Cultural Studies			X
Communication, Signs, and Signification Contemporary Art and Culture	Х		X
Digital and Interactive Media Aesthetics	Х		^
Digital Modelling	×		
Documentary Production			X
Interactive Media Design and Production	x		
International Politics International Relations Seminar			X X
Media Narrative Design and Production	x		X
Mexican Culture	x		
Mexican Foreign Policy			X
Mexican Identity and Culture	x		
Multi-Platform Television Production Negotiation and Conflict Management	Х		v
Quantitative Social Research Methods			X X
Sociology	x		
State and Economy			X
Strategic Communication Fundamentals	x		
Campus Estado de México Business/Commerce/Managenment			
Advertising and Interactive Media	Х		X
B2B Marketing	×		X
Business Process Management			X
Change Management			X
Competitive Intelligence and Geo-economics	X		
Consumer Behavior Cost and Price Management	X X		Х
Digital Commerce and Sales	^		X
Dynamic Macroeconomics	х		**
Economic Growth			X
Enterprise Economics	Х		
Enterprise, Culture and Business in The World	X		X
Financial Information Analysis Financial Mathematics	X X		
Forecasting for Decision Making	X X		
Foreign Policy Analysis	X		
Innovation, Markets and Technological Development	X	x	x

nologico de Monterrey / Campus Intermediate Accounting: Financing Cycle and Updating Information	January-May x	June-July	August-Decem
Intermediate Accounting: Prinancing Cycle and Opdating Information  Intermediate Accounting: Operating Cycle and Investment	Α		x
International Business Management			X X
International Strategic Management	V		χ.
Management and Business Model Innovation	х		
			X
Managerial Accounting			X
Marketing and Creativity	X		Х
Money and Capital Markets	Х		
Negotiation Techniques	Х		
Negotiation Techniques and International Trade	X		X
Organizational Behavior and Human Talent Development			X
Organizational Learning and Knowledge Management	x		X
Planning Processes and Models	x		X
Planning, Innovation and Strategic Sustainability	x		
Project Evaluation and Management	x	Х	X
Project Valuation and Financing	x		X
Regional Business Development	x		Х
esign and Applied Arts			
Architecture Theory and Design Methodologies	х		
Building Information Modeling			х
Construction Site Management	х		^
Critical Analysis of Architecture and its Context	•		х
History of Architecture and the City I	x		^
History of Architecture and the City I			
	X		X
History of Architecture and the City III	X		X
History of Architecture and the City IV	X		Х
Language and Meaning of Objects	Х		
Product and service design			X
Product and System Design I		X	
Real-estate Projects			Х
Urban Design Methods			X
Urban Theories	X		X
User-centered Design			x
ngineering and Sciences			
Advanced Methods for Strength of Materials	x		Х
Analysis and Enhancement of Manufacturing Systems	х		X
Bioprocess Engineering I			X
Bioprocess Engineering II	х		
Chemical Process Analysis	•		х
Chemical Process Design	x		^
Chemical Reaction Engineering			
	X		
Computer Drawing	Х		Х
Computerized Control			Х
Computerized Control for Electric Machinery			Х
Differential Equations	Х		Х
Dynamics			Х
Efficient Use of Energy			Х
Electrical Circuits II	Х		
Electricity and Magnetism			X
Energy Balance			Х
Equilibrium Thermodynamics	x		X
Fluid Mechanics	x		X
Food and Bioproducts Development			Х
Heat Transfer	x		х
Industrial and Systems Engineering Project			X
Manufacturing Models	X		x
Material Balances	^		X
Materials Technology			×
Mathematics I	x		^
Mathematics II	X		
Mathematics III	Х		X
Mechanical Vibrations			Х
Mechanics of Materials	Х		X
Mechanism Analysis and Simulation	X		
Mechatronic Design	X		
Molecular Diagnostics I			x
Molecular Diagnostics II	X		
Physics I	X		
Physics II	х		
Probability and Statistics	**		х
Process Automation			X
Process Automation Laboratory	x		X
Process Optimization and Design Laboratory	X		^
Product and System Design II	X		
Production Management	Х		Х
Professional Insertion Project			X
Quantitative and Optimization Models		X	Х
Separation Processes	X		
Statics	X		x
	x		Х
Statistical Methods for Decision Making	^		
Statistical Methods for Decision Making Systems Engineering Laboratory	x		
Systems Engineering Laboratory			х
	x		x x

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Tecnologico de Monterrey / Campus Work Design	January-May June- x	-July August-December
Information Technology and Electronics	^	
Advanced Database Systems	x	
Advanced Programming		x
Fundamentals of Animation Integral Automatic Control Laboratory		X X
Microcontrollers		X
Operating Systems	x	×
Problem Solving with Programming	x	
Programming Languages		x
Software Design and Architecture Social Sciences and Hummanities		x
Aesthetics	x	X
Asia Pacific Regional Scenario	^	×
Beliefs Systems and Globalization	x	
Communication and Cultural Studies	x	
Communication, Signs, and Signification Contemporary Art and Society	X	
Digital and Interactive Media Aesthetics	x	X X
English for Lawyers	^	x
Ethics, Self and Society		x
Fundamentals of Political Science		x
Group Dynamics	X	X
Human Development Human Development II		X X
Interactive Media Design and Production	X	^
International Politics	x	x
International Relations Seminar	x	
International Relations Theory I		x
International Relations Theory II International Security and Disarmament	X X	
Media Narrative Design and Production	x	x
Mexican Culture	x	x
Mexican Identity and Culture	x	
Multi-Platform Audio Production	x	
Music Appreciation II  North American Regional Scenario		X X
Philosophy and Contemporary Thought	x	×
Private International Law	x	
Psychopathology		x
Public International Law		x
Public Speaking and Academic Writing  Quantitative Social Research Methods	x	X
Readings and Videos	x	X X
Social and Public Projects Management	x	^
Sociology	x	
Theory and Practice of Sound		x
World History of the 20th and 21st Centuries  Campus Guadalajara	X	
Business/Commerce/Managenment		
Analysis and Management of the Value Chain	x	x
B2B Marketing	x	
Business Incubation and Starting Up Strategic Operations	x	
Business Incubator II Business Incubator IV		X
Business Incubator V	X X	X X
Business Technology and the OET	x	^
Company Networking and Associations	x	x
Competitive Intelligence and Geo-economics	x	x
Consumer Behavior	Х	X
Control and Business Development Corporate Governance and Capital Markets	X X	Х
Cost and Price Management	x	
Credit Management	x	x
Digital Commerce and Sales	x	x
Economics for International Business	x	
Economy to Business Creation Enterprise Economics	X	x
Enterprise Economics Enterprise, Culture and Business in The World	X X	X
Entrepreneurial Project Management	X	^
Entrepreneurial Strategic Direction	x	x
Family Business Acceleration Models		х
Financial Information Analysis	x	
Financial Information for Decision Making Financial Mathematics		X X
Financial Mathematics Financial Risk Management	x	A
Financial Structure and Corporate Governance	x	
Forecasting for Decision Making	x	
Foreign Policy Analysis	x	Х
Incubation and Business Models	X	X
Innovation, Markets and Technological Development Intercultural Negotiation and Communication	X	X X
International Business Intelligence	x	X
International Business Management		Х

nologico de Monterrey / Campus	January-May	June-July	August-Decembe
International Finance			Х
International Financial Management	X		
International Financial Reports	x		
International Logistics	x		Х
International Management			Х
International Marketing	X		
International Negotiations	X		
International Services Development	x		X
International Strategic Management	х		
International Strategic Seminar	x		
International Trade Agreements	X		х
Inventory Management	X		X
Leadership for Entrepreneurial Development	×	х	X
Macroeconomic Environment	^	^	
			Х
Management and Business Model Innovation			X
Management of Banks and Financial Groups	x		X
Managerial Accounting	X		Х
Marketing and Creativity	X		X
Microenterprise Planning for Social Development	X		
Negotiation Techniques and International Trade	x		X
Organizational Behavior and Human Talent Development			X
Organizational Learning and Knowledge Management	x		^
Personal and Business Finance			v
	Х		X
Planning, Innovation and Strategic Sustainability			Х
Project and Process Strategic Management	x		X
Project Evaluation and Management	x		X
Project Valuation and Financing	x		X
Quality Management Strategies	x		X
Quantitative Marketing Research	X		X
Regional Business Development	X		X
Risk Analysis and Management	X		^
Risk Management and Regulation	^		.,
			Х
Selected Topics on High Business Management			X
Selling and Sales Management	Х		X
Social Entrepreneurship	X		X
Strategic Services Marketing	X		
Technology and Marketing	x		Х
Valuation, Mergers and Acquisitions	x		Х
Design and Applied Arts	~		^
Animation and Digital Art Project			.,
			Х
Architecture and Design of Supply Chains	x		
Architecture Theory and Design Methodologies	X	X	Х
Artistic Drawing	X		
Capstone Project II	X		
Capstone Project III			X
Design Advanced Theories	x		
Design Ergonomics			х
Design of Steel Structures	x		Х
Experience Design II	X		^
Facility Design and Materials Management	x		
Futurology in Industrial Design	X		Х
Interactive Animation for Mobile Devices			X
Introduction to Interactive Design	X		
Jewelry Design and Making workshop	X		
Projects III: Educational or Recreational Buildings			X
Projects IV: Community Buildings	x		
Projects V: Mixed-use Complexes	x		х
Technology Approaches to Urban Models	^		X
Urban Design Methods	Х		Х
Urban Theories			X
User-centered Design	x		
ingineering and Sciences			
Advanced Mathematics	X		Х
Analysis and Enhancement of Manufacturing Systems			Х
Analysis and Genetic Breeding	x		**
Biology and Sustainable Development	^		v
	.,		Х
Biomaterials	Х		
Biomechanics			X
Biomechanics Laboratory			Х
Chemistry	x		X
Chemistry Laboratory	x		X
Climate Change and Energy Use	X		
Concrete Structures Design	×		
	X		x
Control Engineering			
Control Engineering	X		Х
Decision-making Models			X
Decision-making Models Design and Improvement of Logistic Systems	x		
Decision-making Models Design and Improvement of Logistic Systems Design in Biomedical Engineering	x x		
Decision-making Models Design and Improvement of Logistic Systems			x
Decision-making Models Design and Improvement of Logistic Systems Design in Biomedical Engineering Design Physics	x		
Decision-making Models Design and Improvement of Logistic Systems Design in Biomedical Engineering Design Physics Differential Equations	x x		x
Decision-making Models Design and Improvement of Logistic Systems Design in Biomedical Engineering Design Physics Differential Equations Digital Systems	x		x x
Decision-making Models Design and Improvement of Logistic Systems Design in Biomedical Engineering Design Physics Differential Equations Digital Systems Discrete Mathematics	x x		x x x
Decision-making Models Design and Improvement of Logistic Systems Design in Biomedical Engineering Design Physics Differential Equations Digital Systems	x x		x x

nologico de Monterrey / Campus	January-May June-	
Electronics		X
Genetic Engineering		Х
Genetics	X	
Geomatics	X	X
Highway Engineering	X	x
Industrial Informatics	X	X
Industrial Robotics		^
	X	
Integrated Manufacturing Systems Laboratory	X	
Introduction to Bioinformatics		X
Introduction to Mathematics		x
Linear Algebra		X
Machine Design and Development		
	X	x
Mathematics for Design		X
Mathematics I	X	X
Mathematics II	X	x
Mathematics III	X	X
Mechanics of Materials	X	x
Mechanism Analysis and Simulation	X	X
Molecular Biology		X
Molecular Diagnostics II	x	
Numerical Methods in Engineering	X	
Operational Design and Optimization Laboratory	X	X
Optimization Models	X	X
Physics I	X	X
Physics II	X	x
Problem-Solving Methodologies		X
Production Management	х	x
Project Feasibility	X	X
	^	
Quantitative and Optimization Models		Х
Statics	X	Х
Statistical Methods for Decision Making		x
Statistical Quality Control	X	x
Statistics I	X	X
		^
Statistics II	Х	
Strategic Planning	X	X
Strategies for Innovation and Design in Bioengineering	X	
Structural Design Capstone Project	X	x
Structural Systems	X	X
System Dynamics	X	X
Systems Engineering Laboratory		x
Thermodynamics		X
Tissue Culture Laboratory		Х
Transport Infrastructure		X
Work Design	Х	
lealth Sciences		
Advanced Biomechanics	X	
Chemical Foundations of Metabolism and Physiology		X
Microbiology	X	
Microbiology and Parasitology		X
Microbiology Laboratory	v	~
	X	
Research Project in Physics I		X
nformation Technology and Electronics		
Analysis and Design of Algorithms	X	x
Business Information Technology	~	
		X
Business Solution Development Capstone Project		Х
Computer Graphics		x
Computer Organization	x	x
Data Structures	: •	X
Intelligent Computer Techniques for Real Problem Solving		x
Intelligent Systems	X	
Introduction to Computer Science		x
Introduction to Software Engineering		X
Management of Software Engineering Projects		x
Mobile Application Development Projects	X	
Object-Oriented Programming	х	x
Operating Systems		X
Problem Solving with Programming	V	
	X	Х
Programming Fundamentals	X	X
Programming Languages		x
Strategic Information Systems	X	x
Videogame Development Project	X	x
Web Application Development Laboratory	X	
Web Applications Development		x
		~
Cocial Sciences and Hummanities		
Social Sciences and Hummanities	Х	
Social Sciences and Hummanities  Advanced Film Direction		
Advanced Film Direction	X	
Advanced Film Direction Africa Regional Scenario	X	v
Advanced Film Direction Africa Regional Scenario Alternatives for Dispute Resolution		X
Advanced Film Direction Africa Regional Scenario Alternatives for Dispute Resolution Analysis and Verbal Expression	x	x x
Advanced Film Direction Africa Regional Scenario Alternatives for Dispute Resolution		
Advanced Film Direction Africa Regional Scenario Alternatives for Dispute Resolution Analysis and Verbal Expression Audiovisual Language and Narrative	x x	x
Advanced Film Direction Africa Regional Scenario Alternatives for Dispute Resolution Analysis and Verbal Expression Audiovisual Language and Narrative Business Communication	x	x x
Advanced Film Direction Africa Regional Scenario Alternatives for Dispute Resolution Analysis and Verbal Expression Audiovisual Language and Narrative Business Communication Business Law	x x x	x
Advanced Film Direction Africa Regional Scenario Alternatives for Dispute Resolution Analysis and Verbal Expression Audiovisual Language and Narrative Business Communication Business Law Citizenship and Democracy	x x	x x
Advanced Film Direction Africa Regional Scenario Alternatives for Dispute Resolution Analysis and Verbal Expression Audiovisual Language and Narrative Business Communication Business Law	x x x	x x

Tecnologico de Monterrey / Campus	January-May June	, s
Conflict Resolution and International Negotiation Contemporary Art and Society	x x	X X
Development Cooperation Project Cycle	X X	*
Digital Modelling	x	x
Doing Business in Mexico	×	x
Ethics, Profession and Citizenship		x
Ethics, Self and Society	x	x
Europe Regional Scenario	x	
Film Production	v	X
Geopolitics and Global Changes International Contracts	X X	Х
International Politics	x	
International Security and Disarmament	X	
Introduction to Mexican Culture	x	x
Leadership Internship for Social Development III		x
Leadership Internship for Social Development IV		x
Media Narrative Design and Production	x	X
Media Projects Management and Evaluation Middle East Regional Scenario		X X
North American Regional Scenario	x	x
Verbal Expression in the Workplace	x	
World History of the 20th and 21st Centuries	X	
Campus Hidalgo		
Business/Commerce/Managenment		
Business Process Management	X	
Economy to Business Creation	x	x
Enterprise, Culture and Business in The World		X
Forecasting for Decision Making Inventory Management	X	x
Leadership for Entrepreneurial Development	^	x
Macroeconomic Environment	x	x
Negotiation Techniques and International Trade	X	
Organizational Culture and Technological Innovation	x	x
Quality Management Strategies		x
Selling and Sales Management	x	х
Social Entrepreneurship	X	
Strategic Management Seminar  Engineering and Sciences	x	x
Analysis and Enhancement of Manufacturing Systems	x	
Discrete Event Simulation	x	
Knowledge Systems in Organizations	~	x
Manufacturing Processes	x	
Operational Design and Optimization Laboratory		X
Optimization Models	x	x
Project Feasibility		X
Statistical Engineering	X	X
System Dynamics Technological Innovation Systems	X X	X
Information Technology and Electronics	^	^
IT Business Architectures	x	
Social Sciences and Hummanities		
Business Communication	x	x
Public Speaking and Academic Writing		X
Campus Irapuato		
Business/Commerce/Managenment		
Operations Management Planning, Innovation and Strategic Sustainability	X	x
Quality Management Strategies	X X	^
Design and Applied Arts	~	
Facility Design and Materials Management	x	
Engineering and Sciences		
Chemistry		х
Design and Improvement of Logistic Systems	x	
Social Sciences and Hummanities		.,
Business Communication  Campus Laguna		Х
Business/Commerce/Managenment		
Accounting and Cost Management		x
Business Creativity Lab and Workshop	x	
Cost and Price Management	x	
Digital Commerce and Sales		х
Enterprise, Culture and Business in The World	x	X
Financial Econometrics I	v	х
Financial Information Analysis Financial Information for Decision Making	Х	X
Financial Mathematics		X X
Financial Modeling	x	^
Forecasting for Decision Making	x	x
Innovation, Markets and Technological Development	x	
International Finance and Risk Management	x	
Macroeconomic Environment	x	
Management of Banks and Financial Groups		х
Managerial Accounting		X
Marketing and Creativity		х

Tecnologico de Monterrey / Campus	January-May	June-July August-December
Modern Portfolio Management	Januar y-iway X	Julie-July August-December
Negotiation Techniques and International Trade	x	
Organizational Behavior and Human Talent Development		X
Planning, Innovation and Strategic Sustainability	x	X
Project and Process Strategic Management	Х	
System Server Administration  Design and Applied Arts		X
Building and Energy Efficiency	Х	
Creativity and Innovation	×	
Experience Design I		x
Experience Design II	x	
Innovation, Design and Business Setting	x	
Introduction to Interactive Design	x	
Language and Meaning of Objects	Х	
Product and service design Product and System Design I	Х	x
Product Design		×
Urban Project	Х	^
Engineering and Sciences		
Bioclimatic Design		x
Computer Drawing	x	x
Genetics	x	
Mathematics I		X
Mechanism Analysis and Simulation	X	
Probability and Statistics Product and System Design II	X X	X
Professional Insertion Project	A	x
Statistical Methods for Decision Making	Х	×
Structural Systems	••	x
Technological Innovation Systems	Х	
Information Technology and Electronics		
Business Information Technology		х
Operating Systems		X
Web Applications Development		X
Social Sciences and Hummanities Business Communication	х	x x
Business Law	*	X X X
Design and Production of Communication for Organizations	Х	^
Digital Media Lab		x
Interactive Media Design and Production		x
International Contracts	x	
Scriptwriting	X	
Campus León		
Business/Commerce/Managenment Cost and Price Management	X	
Economics for International Business	X	
Enterprise Economics	X	x
Enterprise, Culture and Business in The World	×	X
Innovation, Markets and Technological Development	x	x
Intercultural Negotiation and Communication	x	x
International Business Intelligence	x	
Macroeconomic Environment	x	
Management and Business Model Innovation	Х	X
Marketing and Creativity Microenterprise Planning for Social Development	X X	x x
Negotiation Techniques and International Trade	X	×
Regional Business Development	x	^
Engineering and Sciences		
Climate Change and Energy Use		x
Electricity and Magnetism		x
Mathematics I		X
Social Sciences and Hummanities		
Business Communication		Х
Geopolitics and Global Changes	X	v
German I International Organizations and Institutions	Х	x x
International Politics		×
Italian I	х	~
Latin American and Caribbean Regional Scenario	X	
Media, Culture and Society	Х	x
Social Responsibility and Citizenship	Х	х
Campus Monterrey		
Business/Commerce/Managenment		
Accounting and Cost Management Administrative Consultancy and Business Intelligence	X	X
Administrative Consultancy and Business Intelligence Analysis and Management of the Value Chain	x x	x
B2B Marketing	X X	*
Change Management	X	x
Consumer Behavior	X	x
Corporate Accounting	X	x
Corporate Finance and Financial Markets Seminar	Х	x
Corruption: Causes and Consequences		x
Digital Marketing	Х	x
Doing Business in Latinamerica	Х	x

nologico de Monterrey / Campus	January-May	June-July	August-Decembe
Economic History			X
Economics for International Business	x		X
Economy to Business Creation	X	X	X
Enterprise Economics	x		X
Enterprise, Culture and Business in The World	x		Х
Financial Information Analysis	x		Х
Financial Mathematics	x		
Financial Modeling	X		
Financial Risk Management	x		Х
Forecasting for Decision Making	x		
Global Brands and Product Development	x	X	
Innovation in Business Models and Family Business Management	x		
Innovation, Markets and Technological Development	x		Х
Intercultural Negotiation and Communication	X		
International Business and Human Resources	X		х
International Business Project I	X		X
International Business Project II	X		Α
International Finance and Risk Management	X		x
International Financial Reports	Х		Х
International Strategic Management	Х		X
International Trade Agreements	X		Х
Inventory Management	X		
Investment Management	x		X
Leadership for Entrepreneurial Development	X		X
Macroeconomic Environment	x		Х
Management and Business Model Innovation	x		Х
Managerial Accounting	x		X
Marketing and Creativity	X		X
Microenterprise Planning for Social Development	X		X
Negotiation Techniques and International Trade	X		^
Organizational Behavior and Human Talent Development	^		v
			X
Personal and Business Finance	Х		Х
Pricing Strategy	Х		
Project Evaluation and Management	x		X
Project Valuation and Financing	X		Х
Promotion Seminar			X
Promotion, Media and Public Relations	X		
Qualitative Marketing Research	x		
Quality Management Strategies	x		X
Quantitative Marketing Research			х
Selling and Sales Management			х
Services Marketing		x	^
Small Enterprise Operations for Social Development	Х	^	
Strategic Marketing Seminar			
	Х		
Strategic Marketing Capstone Seminar			Х
Works Management			X
esign and Applied Arts			
Advanced Digital Representation Techniques	X		X
Architecture Theory and Design Methodologies	x		X
CAD tools for Architectural Design	x		
Capstone Project II	x		X
Capstone Project III			X
Critical Analysis of Architecture and its Context			X
Design Fundamentals I			X
•	v		
Design of Steel Structures	Х		х
Experience Design II		X	
History of Architecture and the City IV	Х		Х
History of Latin-American Art	Х		Х
Interactive Animation for Mobile Devices	Х		
Mexican Mural Movement	X		X
Motion Graphics	Х		
Product and System Design I		X	
Textile Design	x		Х
ngineering and Sciences			х
ingineering and Sciences	v		
Advanced Manufacturing	X		~
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems			х
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems	х		х
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic	x x		
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design	x x x		x x
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry	x x		x
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry Bioethics, Legislation and Validation	x x x		
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry	x x x		x
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry Bioethics, Legislation and Validation	x x x		x x
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry Bioethics, Legislation and Validation Bioinstrumentation Biomaterials	x x x		x x x
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry Bioethics, Legislation and Validation Bioinstrumentation Biomaterials Biomechanics	x x x x		x x
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry Bioethics, Legislation and Validation Bioinstrumentation Biomaterials Biomechanics Biomedical Technologies	x x x		x x x
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry Bioethics, Legislation and Validation Bioinstrumentation Biomaterials Biomechanics Biomedical Technologies Characterization of Materials and Nanomaterials	x x x x		x x x x
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry Bioethics, Legislation and Validation Bioinstrumentation Biomaterials Biomechanics Biomedical Technologies Characterization of Materials and Nanomaterials Chemistry	x x x x		x x x x
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry Bioethics, Legislation and Validation Bioinstrumentation Biomsterials Biomechanics Biomedical Technologies Characterization of Materials and Nanomaterials Chemistry Chemistry Laboratory	x x x x		x x x x
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry Bioethics, Legislation and Validation Bioinstrumentation Biomaterials Biomechanics Biomedical Technologies Characterization of Materials and Nanomaterials Chemistry	x x x x		x x x x
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry Bioethics, Legislation and Validation Bioinstrumentation Biomsterials Biomechanics Biomedical Technologies Characterization of Materials and Nanomaterials Chemistry Chemistry Laboratory	x x x x		x x x x
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry Bioethics, Legislation and Validation Bioinstrumentation Biomaterials Biomechanics Biomedical Technologies Characterization of Materials and Nanomaterials Chemistry Chemistry Laboratory Climate Change and Energy Use Computer Equipment Interfaces	x x x x		x x x x x x
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry Bioethics, Legislation and Validation Bioinstrumentation Biomaterials Biomechanics Biomedical Technologies Characterization of Materials and Nanomaterials Chemistry Chemistry Laboratory Climate Change and Energy Use Computer Equipment Interfaces Computer-aided Structural Analysis	x x x x		x x x x x x x x
Advanced Manufacturing Analysis and Enhancement of Manufacturing Systems Analysis of Signals and Systems Applied Robotic Automotive Design Biochemistry Bioethics, Legislation and Validation Bioinstrumentation Biomaterials Biomechanics Biomedical Technologies Characterization of Materials and Nanomaterials Chemistry Chemistry Laboratory Climate Change and Energy Use Computer Equipment Interfaces	x x x x		x x x x x x x x

ologico de Monterrey / Campus	January-May	June-July	August-Decembe
Decision-making Models	x	x	
Design and Analysis of Experiments	X		Х
Design and Improvement of Logistic Systems	X		Х
Design in Biomedical Engineering	X		
Developmental Biology	x		
Differential Equations	x		X
Diffusion Transfer Processes	x		Х
Discrete Mathematics	x		X
Efficient Use of Energy			х
Electrical Circuits I	x		X
Electrical Circuits II	x		X
Electricity and Magnetism		V	
, ,	X	x	X
Electronics	x		Х
Embedded Systems	x		X
Energy Audit, Diagnosis and Evaluation			X
Energy Balance	X		X
Energy Efficient Usage	x		
Enzymology and Biocatalysis			X
Fluid Mechanics	x		
Foundations Engineering	x		х
General Hydraulics	x		X
Heat Transfer			
	X		Х
Industrial Ecology			Х
Integral Electronics Laboratory			X
Integrative Project	x		Х
Knowledge Systems in Organizations	x		Х
Linear Algebra	x		х
Machine Design and Development			X
Machine Design and Simulation	х		**
Manufacturing Engineering	X		x
Manufacturing Engineering Manufacturing Processes	X		
			Х
Manufacturing Technologies	X		Х
Material Balances	X		
Materials Applications	X		X
Materials Behavior	X		X
Materials Technology	x		X
Mathematics I	x		х
Mathematics II	X		X
Mathematics III	×		X
Mechanism Analysis and Simulation	X		Х
Mechatronic Design	X		Х
Medical Images Processing and Analysis			Х
Molecular Biology	X		X
Molecular Structure and Computer-aided Design			X
Momentum Transfer Operations	X		Х
Neuroengineering			х
Numerical Methods in Engineering	x		х
Optimization Models	x		Х
Physical Chemistry Measurements Laboratory	x		X
Physics I	X		Х
Physics II	X		
Probability and Statistics	X		Х
Process Automation	X		X
Process Innovation and Prototype Design			X
Project Management and Evaluation			X
Project of Mechatronics Engineering	x	x	X
Quantitative and Optimization Models	^	~	X
Quantitative Methods and Simulation	Х		X
Soil Mechanics	Х		Х
Solid-State Physics	x		
Sound Engineering	x		Х
Statistical Engineering	x		Х
Statistical Quality Control	x		х
Statistics I	x		x
Statistics II	x		X
Structural Organic Chemistry	X		^
Structural Organic Chemistry Structure Mechanics I	X		v
			X
Structure Mechanics II	X		Х
System Dynamics	x	X	X
	x		Х
Technological Innovation Systems			X
Technological Innovation Systems Technologies for the Efficient use of Thermal Energy			х
	X		X
Technologies for the Efficient use of Thermal Energy Technology Development Strategies	X X		
Technologies for the Efficient use of Thermal Energy Technology Development Strategies Thermodynamics			
Technologies for the Efficient use of Thermal Energy Technology Development Strategies Thermodynamics Thermodynamics Engineering	х		x
Technologies for the Efficient use of Thermal Energy Technology Development Strategies Thermodynamics Thermodynamics Engineering Toxicology			
Technologies for the Efficient use of Thermal Energy Technology Development Strategies Thermodynamics Thermodynamics Engineering Toxicology telth Sciences	x x		x
Technologies for the Efficient use of Thermal Energy Technology Development Strategies Thermodynamics Thermodynamics Engineering Toxicology alth Sciences Basic Morphophysiology	x x x		x
Technologies for the Efficient use of Thermal Energy Technology Development Strategies Thermodynamics Thermodynamics Engineering Toxicology salth Sciences Basic Morphophysiology Clinical-Pathologic Entities in Internal Medicine	x x	x	x
Technologies for the Efficient use of Thermal Energy Technology Development Strategies Thermodynamics Thermodynamics Engineering Toxicology alth Sciences Basic Morphophysiology	x x x	x x	x
Technologies for the Efficient use of Thermal Energy Technology Development Strategies Thermodynamics Thermodynamics Engineering Toxicology alth Sciences Basic Morphophysiology Clinical-Pathologic Entities in Internal Medicine Clinical-Pathological Entities in Pediatrics	x x x x		x
Technologies for the Efficient use of Thermal Energy Technology Development Strategies Thermodynamics Thermodynamics Engineering Toxicology Leath Sciences Basic Morphophysiology Clinical-Pathologic Entities in Internal Medicine Clinical-Pathological Entities in Pediatrics Complementary and Alternative Nutrition	x x x x x	x	x x
Technologies for the Efficient use of Thermal Energy Technology Development Strategies Thermodynamics Thermodynamics Engineering Toxicology talth Sciences Basic Morphophysiology Clinical-Pathologic Entities in Internal Medicine Clinical-Pathological Entities in Pediatrics Complementary and Alternative Nutrition Food Service Administration and Management	x x x x x	x	x
Technologies for the Efficient use of Thermal Energy Technology Development Strategies Thermodynamics Thermodynamics Engineering Toxicology Leath Sciences Basic Morphophysiology Clinical-Pathologic Entities in Internal Medicine Clinical-Pathological Entities in Pediatrics Complementary and Alternative Nutrition	x x x x x	x	x x

Townstands Mandamon / Communi	January Mass	lama laha	Assessed December
Tecnologico de Monterrey / Campus Oral Implantology	January-May	June-July	August-December x
Oral Medicine	X		X
Oral Surgery III	Х		
Research and Technology in Health Sciences			Х
Information Technology and Electronics			
Advanced Programming	X		Х
Business Information Technology	x		Х
Business Intelligence	X		X
Business Solution Development Capstone Project			X
Computer and Information Security	x		x
Computer Organization	x		
Creativity and Innovation Workshop	x		x
Databases	X		x
Digital Integrated Circuit Design			x
Electrical Engineering	x		
Electronic Technologies Capstone Project II			x
Embedded Systems Design			Х
Enterprise Information Systems			X
Feasibility and Viability of Innovation Projects	Х		^
Information Technology Management	X		X
Innovation, Design, and Business Context Workshop	X		*
	*		
Intelligent Electrical Networks			Х
Introduction to Computer Science	X		X
Introduction to Networks	X		X
IT Governability			X
Methodologies for Innovation	x		
Microcontrollers			Х
Microelectronics	x		
MIDI Systems	x		x
Multiprocessors			X
Music Production and Digital Mixing Workshop	x		X
Network Interconnection	x		X
Parallel programming	Α	х	X
Problem Solving with Programming	v	X	X
	X	χ.	
Product and Service Engineering	Х		
Programming Fundamentals			Х
Project on Microelectronics	x		X
Robotics Project			X
Software Design and Architecture	Х		x
Strategic IT management	x		x
Web Application Development Laboratory			X
Web Applications Development			x
Social Sciences and Hummanities			
A Hard Look at the Movies		x	
Alternatives for Dispute Resolution	x		х
Basic German I	×		•
Business Communication	^		Х
Business Ethics	х		X
Citizenship and Democracy			
	X		X
Communication and Globalization	X		X
Contemporary Art and Society	X		X
Contemporary World Literature			X
Cultural and Social History of Latin America	x		x
Ethics, Self and Society	x		x
Exploring Literature			x
Film, Literature and Culture			X
Fundamentals of Political Science	x		X
Geopolitics and Global Changes	×		X
History of Contemporary Mexico	^		X
History of Independent Mexico	х		^
Intercultural Communication	X		x
International Contracts	X		X
International Organizations and Institutions	X		X
International Politics	X		Х
International Relations Theory I			X
Introduction to Mexican Culture	x		X
Latin American and Caribbean Regional Scenario	x		X
Literary Theory II	x		
Media, Culture and Society	x		X
			Х
Mexican Identity and Culture	X		
Mexican Identity and Culture Negotiation and Conflict Management			X
Negotiation and Conflict Management	X		X X
Negotiation and Conflict Management Private International Law	x x		X
Negotiation and Conflict Management Private International Law Public International Law	X		x x
Negotiation and Conflict Management Private International Law Public International Law Public Speaking and Academic Writing	x x x		x x x
Negotiation and Conflict Management Private International Law Public International Law Public Speaking and Academic Writing Qualitative Research Methods	x x		x x x x
Negotiation and Conflict Management Private International Law Public International Law Public Speaking and Academic Writing Qualitative Research Methods Readings and Videos	x x x		x x x
Negotiation and Conflict Management Private International Law Public International Law Public Speaking and Academic Writing Qualitative Research Methods Readings and Videos Recording Techniques	x x x		x x x x
Negotiation and Conflict Management Private International Law Public International Law Public Speaking and Academic Writing Qualitative Research Methods Readings and Videos Recording Techniques Society, Development and Citizenship in Mexico	x x x	x	x x x x
Negotiation and Conflict Management Private International Law Public International Law Public Speaking and Academic Writing Qualitative Research Methods Readings and Videos Recording Techniques	x x x	x	x x x x
Negotiation and Conflict Management Private International Law Public International Law Public Speaking and Academic Writing Qualitative Research Methods Readings and Videos Recording Techniques Society, Development and Citizenship in Mexico	x x x x	x	x x x x
Negotiation and Conflict Management Private International Law Public International Law Public Speaking and Academic Writing Qualitative Research Methods Readings and Videos Recording Techniques Society, Development and Citizenship in Mexico Sociology	x x x x	x	x x x x x
Negotiation and Conflict Management Private International Law Public International Law Public Speaking and Academic Writing Qualitative Research Methods Readings and Videos Recording Techniques Society, Development and Citizenship in Mexico Sociology Theory and Practice of Sound Understanding Cultures of the World	x x x x x	x	x x x x x
Negotiation and Conflict Management Private International Law Public International Law Public Speaking and Academic Writing Qualitative Research Methods Readings and Videos Recording Techniques Society, Development and Citizenship in Mexico Sociology Theory and Practice of Sound	x x x x	x	x x x x x

Tecnologico de Monterrey / Campus	January-May	June-July	August-December
Business/Commerce/Managenment			
Analysis and Management of the Value Chain Business Strategic Foresight	X X		
Credit Management	^		X
Design and Organizational Structures	Х		X
Enterprise Economics	X		
Enterprise, Culture and Business in The World			Х
Financial Econometrics I	Х		
Financial Econometrics II			X
Financial Mathematics	X		X
Financial Modeling			X
Foreign Investment and Country and Political Risk	X		
Global Brands and Product Development			X
Innovation in Business Models and Family Business Management Innovation, Markets and Technological Development	X		X
International Business Intelligence	X X	x	
International Business Management	X	*	Х
International Financial Management	•		X
International Logistics			Х
International Strategic Management			X
Leadership for Entrepreneurial Development	X		X
Macroeconomic Environment			X
Management and Business Model Innovation			X
Management Consulting			X
Organizational Culture and Technological Innovation			Х
Personal and Business Finance			X
Pricing Strategy Project and Process Strategic Management			X
Quantitative Marketing Research	X X		
Regional Business Development	X X		
Strategic Management Seminar	X		X
Valuation, Mergers and Acquisitions	^		X
Design and Applied Arts			^
Creativity and Innovation	X		
Design Fundamentals I	X		
Form Exploration Workshop II	X		
International Project	X		
Engineering and Sciences			
Actuators	X		
Analysis of Signals and Systems			Х
Control Engineering			Χ
Decision-making Models Industrial and Systems Engineering Project	Х		
Industrial Informatics	x		Х
Integral Electronics Laboratory	^		X
Mechatronic Design	Х		X
Mechatronic Instrumentation Laboratory	•		Х
Mechatronics Laboratory	x		
Numerical Methods in Engineering	X		X
Optimization Models			X
Production Management			X
Project Feasibility		х	
Statistical Engineering			Х
Systems Engineering Laboratory	Х		
Information Technology and Electronics			
Integral Automatic Control Laboratory Microcontrollers	X X		
Problem Solving with Programming	X		X
Virtual Environments	x		X
Social Sciences and Hummanities	^		**
Business Corporations	X		
Citizenship and Democracy	X		
Design of Public Policies			X
Ethics, Self and Society	X		X
Fundamental Rights			X
Political Parties	X		
Politics, Media and Public Opinion			Х
Private International Law	Х		
Public International Law	v		Х
Sociology Tax and Administrative Clinic	X X		
Campus Puebla	λ		
Business/Commerce/Managenment			
B2B Marketing			X
Branding and New Products Development	X		
Business Technology and the OET	X	x	
Company Networking and Associations			X
Creation and Management of Service Companies	X		X
Customs Operations			X
Derivatives Valuation	X		X
Distribution Channels and Logistic Management	X		
Economics for International Business			X
Economy to Business Creation	v		Х
Enterprise, Culture and Business in The World	Х		

Tecnologico de Monterrey / Campus	January-May	June-July	August-December
Entrepreneurial Project Management	Х		
Entrepreneurial Strategic Direction Finance Applied to Tourism Industry	x		Х
Finance Project	X		
Financial Management	X		
Foreign Investment and Country and Political Risk	х		X
Foreign Policy Analysis	X		
Game Theory and Strategic Decisions	Х		
Global Brands and Product Development			X
Growth-related Competencies	X	X	X
Hotel Management	v		Х
Importing and Exporting Operations in Mexico Incubation and Business Models	х		x
Innovation and Designing a Product or Service	х		X
Innovation, Markets and Technological Development	X	x	X
International Business Management	^	•	X
International Logistics II	X		
International Services Development	X		
International Strategic Management	x		
Leadership for Entrepreneurial Development	x		X
Legal Aspects of International Commerce			X
Macroeconomic Environment	X		X
Management of Banks and Financial Groups	X		X
Negotiation Techniques	x		
Negotiation Techniques and International Trade	Х	x	X
Organizational Behavior and Human Talent Development	.,		X
Personal and Business Finance Planning Processes and Models	Х		X
Project Evaluation and Management	x		Х
Seminar on Creative and Entertainment Industries	X		
Stock Exchange Analysis	^		х
Strategic Management Work Shop			X
Technology Management	Х		•
Theory and Politics of International Commerce			Х
Tourism Marketing			х
Travel Agencies Workshop	x		
Design and Applied Arts			
3D Sculpture			X
Advanced 3D Animation			Х
Animation and Digital Art Project			X
Applied Music Theory Workshop			X
Architectural Drawing	Х		
Architecture Theory and Design Methodologies Building and Energy Efficiency	v	x	v
Capstone Project III	Х		X X
Capstone Projects II			X
Computer-aided Drawing	Х	x	X
Construction Projects I	X	•	X
Construction Projects II	x		
Critical Analysis of Architecture and its Context	x		х
Descriptive Geometry	x		
Design Advanced Theories	x		
Design Ergonomics	x		X
Design Fundamentals I	x		Х
Ear/Instrumental Training Lab			X
Eco-efficiency and Sustainable Processes			X
Futurology in Industrial Design			Х
History of Architecture and the City II			X
History of Architecture and the City III Introduction to Interactive Design	Х	x	X
Introduction to Interactive Design Introduction to Professional Development			X
Music Composition and Digital Arranging Workshop			X X
Post-production and Digital Mastering Workshop			X
Product Design	Х		•
Projects I: Residential Housing	X		Х
Urban Design Methods	x		х
Urban Project	x		Х
VLSI Design	x		
Engineering and Sciences			
Advanced Digital Systems			X
Advanced Methods for Strength of Materials	x		Х
Analysis and Enhancement of Manufacturing Systems	Х		
Analysis of Signals and Systems	Х	x	X
Analytical Biotechnology			Х
Applied Robotic	Х		_
Applied Robotics Workshop	v		Х
Automotive Project I Automotive Project II	X		
Biochemistry	X		x
Bioclimatic Design	x		X X
Bioprocess Engineering I	^		X
Bioreactors			X
Biotechnological Processes Laboratory			x
Computerized Control	х		X

enologico de Monterrey / Campus	January-May	June-July	August-Decembe
Construction Materials and Procedures II	X		X
Control Engineering	Х		X
Decision-making Models	x		X
Design and Analysis of Experiments			X
Design and Improvement of Logistic Systems			х
Design Project VI	x		
Differential Equations	x	x	х
Digital Signal Processing	x	^	Α
Discrete Event Simulation	X		x
Dynamics	X		X
Electricity and Magnetism	X	Х	Х
Emerging Process Engineering			Х
Finite Elements Method in Engineering			X
Food and Bioproducts Development	X		Х
Genetic Engineering	X		X
Genetic Engineering Laboratory	x		X
Heat Transfer	x		Х
Internal Combustion Engines	x		
Machine Design and Development	x		
Materials and Construction Procedures I	x		
Mathematics I	x		
Mathematics II	X		х
Mathematics III	x		X
Mechanical Vibrations			Х
Mechanics of Materials	x		
Mechatronic Instrumentation Laboratory			X
Metabolic Engineering	x		
Numerical Methods in Engineering	x	x	X
Operational Design and Optimization Laboratory			х
Physics I	x		X
Physics II	X	х	x
Probability and Statistics	X	^	X
Processes Design and Improvement Methodologies	X		^
ŭ i			
Project Feasibility	x		X
Project of Mechatronics Engineering	X		
Projects Engineering	X		
Protein Engineering	x		
Sound Engineering			X
Statics			х
Statistical Engineering	x		х
Statistics I	x		X
Structural Analysis of Airships	^		X
			χ.
Structural Design Capstone Project	x		
Structural Organic Chemistry			X
Structure Mechanics I	X	Х	X
Structure Mechanics II	X		Х
Sustainable water use laboratory			Х
Technological Innovation Systems			X
Thermofluids Laboratory	x		
Toxicology	x		Х
Vehicle Dynamics	x		
Health Sciences	•		
	v		
Microbiology	x		
nformation Technology and Electronics			
Analysis and Design of Algorithms	x		X
Analysis and Modeling of Software Systems	x		Х
Business Solution Development Capstone Project			X
Compiler Design	x		Х
Computer Interfacing and Peripheral Equipment Design			Х
Computing Technologies Capstone Project	x		х
Data Structures	x		X
Embedded Systems	X		
Embedded Systems Design	^		x
Enterprise Information Systems			
			X
Introduction to Software Engineering			Х
Management of Software Engineering Projects			X
Microcontrollers	x		Х
Mobile Application Development Projects	x		
Multiprocessors			X
Operating Systems	x		
Robotics Project			x
Selling Chain Management	x		•
Software Development Project	X		
Software Quality and Testing			
	Х		
Virtual Environments			Х
Social Sciences and Hummanities			
Advanced Digital Modeling	X		
Aesthetics	x		Х
Alternatives for Dispute Resolution	x		х
Animation and Digital Art Project I	X		
Animation and Digital Art FT0J60t1			v
Animation and Digital Art Project !!			X
Animation and Digital Art Project II	X		
Art and Intercultural	X		x

ologico de Monterrey / Campus	January-May	June-July	August-Decemb
Citizenship and Democracy Communication and Globalization	x x		x
Contemporary Art and Culture	X		X
Contemporary Art and Society	Х		x
Contemporary World Literature	~		X
Digital Modelling	x		•
Ethics, Profession and Citizenship	X		
Ethics, Self and Society	X		X
Europe Regional Scenario	x	х	
Film, Literature and Culture			X
Geopolitics and Global Changes			X
Intellectual Property Law			X
International Contracts	x		X
International Organizations and Institutions			X
International Politics	x		X
Middle East Regional Scenario			X
Negotiation and Conflict Management			X
New Perspectives in the Current Global Agenda	x		
North American Regional Scenario	x		
Private International Law			х
Public International Law			X
Sociology	Х		X
Statistics for Research in the Social Sciences	X		Α
World History of the 19th Century	^		x
World History of the 20th and 21st Centuries	X		^
pus Querétaro	^		
usiness/Commerce/Managenment			
Accounting and Cost Management	х		
Business Incubation and Starting Up Strategic Operations	^		x
Business Strategic Foresight			X
Competitive Intelligence and Geo-economics	х		X X
Computerized Financial Models	X		X
Credit Management			
Economics for International Business	X		X
	X		X
Economy to Business Creation	X		X
Enterprise Economics	X		X
Enterprise, Culture and Business in The World	Х	Х	Х
Family Business Acceleration Models	Х		
Family Business and Corporate Governance	Х		Х
Financial Information Analysis	x		X
Financial Mathematics			Х
Financial Modeling	x		X
Financial Risk Management	x		
Financial Structure and Corporate Governance	x		
Forecasting for Decision Making	x		
Foreign Policy Analysis			X
Global Economics	x		X
Incubation and Business Models			Х
Incubation and Strategic Control of Cash Flow	x		X
Innovation and Designing a Product or Service	x		
Innovation in Business Models and Family Business Management			Х
Innovation, Markets and Technological Development	x		
Intercultural Negotiation and Communication	x		Х
International Finance and Risk Management	x	X	X
International Logistics	x		X
International Marketing	X		х
International Services Development			x
International Strategic Management	X		
International Trade Agreements			х
Introduction to Retailing	X		
Leadership for Entrepreneurial Development	Х	x	х
Macroeconomic Environment	Х		X
Management and Business Model Innovation	Х		х
Management of Banks and Financial Groups	X		x
Managerial Accounting			х
Marketing and Creativity	X		X
Money and Capital Markets			X
Negotiation Techniques and International Trade	X		X
Personal and Business Finance	X		x
Planning Processes and Models	X		X
Planning, Innovation and Strategic Sustainability	X		X
Project and Process Strategic Management	X		X
Project Evaluation and Management	X		x
Project Valuation and Financing	X		×
Quality Management Strategies	^		X
Risk Management and Regulation			X
man management and megulation	v		
Salling and Sales Management	X	.,	X
Selling and Sales Management	X	Х	X
Social Entrepreneurship			
Social Entrepreneurship Strategic Marketing Seminar	X		
Social Entrepreneurship Strategic Marketing Seminar Strategic Marketing Capstone Seminar			x
Social Entrepreneurship Strategic Marketing Seminar Strategic Marketing Capstone Seminar esign and Applied Arts	х		
Social Entrepreneurship Strategic Marketing Seminar Strategic Marketing Capstone Seminar sesign and Applied Arts Advanced 3D Animation			x x
Social Entrepreneurship Strategic Marketing Seminar Strategic Marketing Capstone Seminar esign and Applied Arts	х	x x	

	2010		
Tecnologico de Monterrey / Campus	January-May	June-July	August-December
Building and Energy Efficiency	x		х
Capstone Project I			Х
Capstone Project III	x	X	
Capstone Projects I	x		
Capstone Projects II			Х
Computer-aided Drawing	x		X
Construction Projects I			X
Creativity and Innovation	X		X
Descriptive Geometry Design Fundamentals I	x		X
Design Fundamentals II	х		X X
Design Workshop in Germany	×		^
Digital Visualization	×		Х
Drawing	×		X
Experience Design I	x		X
Graphical Expression	x		^
History of Architecture and the City I	×		
History of Architecture and the City IV	×		X
History of Industrial Design			X
Industrial Design Workshop		x	**
Industrial Design Workshop I	x		
International Project	x		
Introduction to Interactive Design	x		X
Language and Meaning of Objects	x		X
Models and Scale Models			X
Projects II: Collective Housing	x		
Projects IV: Community Buildings	x		X
Urban Design Methods	x		X
Urban Project	x		
Engineering and Sciences			
Advanced Digital Systems			Х
Advanced Manufacturing	x		X
Analysis and Enhancement of Manufacturing Systems	x		X
Analysis and Genetic Breeding	x		X
Analysis of Signals and Systems	x		X
Analytical Biotechnology	х		X
Automation of Manufacturing Systems	Х	X	X
Biochemistry	X		X
Biology and Sustainable Development	X		X
Bioprocess Engineering II	X		X
Bioreactors			X
Cell Biology	x		
Computer Drawing	x		Х
Computer Equipment Interfaces			Х
Design and Analysis of Experiments	X		X
Design and Improvement of Logistic Systems	X		Х
Design Methodologies	X		v
Differential Equations Digital Systems Laboratory	x		X
Discrete Event Simulation	v		X
Electricity and Magnetism	x x		X
Energy Balance	X		X X
Engineering of Emerging Food Processes	×		X
Entomology	^		X
Fluid Mechanics	x		^
Food Chemistry	^		Х
Food Packaging	x		x
Functional Genomics	×		X
Genetic Engineering	×		X
Genetic Engineering Laboratory	×		X
Genetics	X		X
Hydraulics Laboratory	x		X
Industrial Networks Project	x		X
Integrated Manufacturing Systems	x	x	X
Introduction to Mathematics			X
Introduction to Physics			X
Livestock Biosecurity	X		Х
Livestock Production and Reproduction	X		
Machine Design and Development			X
Manufacturing Engineering			X
Manufacturing Processes			Х
Manufacturing Systems Integration		x	
Materials Applications			X
Materials Behavior			X
Materials Technology	x		Х
Mathematics for Design			X
Mathematics I	x		X
Mathematics II	x		Х
Mathematics III			Х
Metrology Laboratory			X
Molecular Biology			X
Molecular Diagnostics I			X
Molecular Diagnostics II	x		X
Optimization Models	x		X

ologico de Monterrey / Campus	January-May	June-July	August-Decem
Pharmaceutical and Nutraceutical Biotechnology Physics I			X
Physics I			x x
Plant Anatomy and Physiology	X		^
Probability and Statistics	X		х
Production Management	×	х	X
Project Feasibility			X
Protein Engineering	x		X
Quality Systems	x		
Robot Vision	X		х
Sensors and Actuators	x		х
Soils and Plant Nutrition	x		
Statics	x		х
Statistical Methods for Decision Making	x		х
Strategic Planning	x		
Systematic Botany	x		х
Systems Engineering Laboratory			х
Thermodynamics	x		х
Thermodynamics Engineering	x		х
Tissue Culture	x		х
Tools for Lean Manufacturing	x		х
Toxicology			X
Turbomachinery and Propulsion in Aeronautical Aplications			х
ormation Technology and Electronics			
3D Animation	x		
Advanced Compositing for Visual Effects			Х
Advanced Programming			х
Analysis and Modeling of Software Systems	x		х
Art Direction for Audiovisual Media			X
Business Information Technology			x
Compiler Design	x		X
Computational Mathematics			Х
Computer and Information Security	X		Х
Computer Graphics			Х
Databases			Х
Development of Videogames	x		
Digital and Graphic Design Laboratory			Х
Embedded Systems	x		
Embedded Systems Design	x		
Embedded Systems Laboratory	x		
Integral Automatic Control Laboratory	x		X
Intelligent Systems	X		Х
Mobile Application Development Projects	X		Х
Object-Oriented Programming	X		Х
Programming Languages			Х
Secuencial Art	X		
Software Design and Architecture	X		Х
Strategic Information Systems	x		Х
Virtual Environments			Х
Visual Narrative			Х
cial Sciences and Hummanities			
Advanced Digital Modeling			Х
Aesthetics			Х
Business Communication	X	х	Х
Classical Political Thinking			X
Communication and Globalization	X		
Digital Design and Production	X		
Digital Modelling	X		
Digital Postproduction	X		
Documentary Production	X		Х
Doing Business in Mexico	X		X
Ethics, Profession and Citizenship	X		Х
Film, Literature and Culture	X		
Fundamentals of Political Science			Х
Geopolitics and Global Changes			х
Human Rights and World Politics			X
Intercultural Communication	X		
International Politics			Х
International Relations Seminar	Х		Х
International Relations Theory I			х
International Relations Theory II	X		
Introduction to Mexican Culture	X		X
Legal Aspects of International Relations			X
Media Narrative Design and Production			x
Middle East Regional Scenario			X
Philosophy and Contemporary Thought	X		x
Political and Electoral Campaigns			x
Public Speaking and Academic Writing	X		x
Regional Scenario	Х		
Scriptwriting	X		x
Strategic Prospective	X		X
Thought, Imagination and Culture	**		X
Verbal Expression in the Workplace	X		X

cnologico de Monterrey / Campus	January-May	June-July August-Decemb
World History of the 20th and 21st Centuries	X	
Impus Saitilio Business/Commerce/Managenment		
Business Incubator Lab and Workshop	x	
Competitive Intelligence and Geo-economics	X	
Consumer Behavior		x
Cost and Price Management	x	
Economy to Business Creation	x	
Enterprise Economics	x	
Enterprise, Culture and Business in The World	X	x
Financial Information Analysis	x	
Foreign Investment and Country and Political Risk	x	
Global Brands and Product Development	X	
Integrated Marketing Communication		X
Intercultural Negotiation and Communication	x	
International Services Development	Х	Х
International Strategic Management		Х
Management and Business Model Innovation		Х
Marketing and Creativity	X	
Negotiation Techniques and International Trade		х
Planning, Innovation and Strategic Sustainability	X	
Project Evaluation and Management		x
Regional Business Development	X	
Sales Promotion	X	
Technology Management	X	
Design and Applied Arts		
Design Fundamentals II	x	
Facility Design and Materials Management		X
History of Architecture and the City I		X
History of Architecture and the City II	x	
History of Architecture and the City III	.,	х
Interior Design	x	
Professional Linking Projects IV: Community Buildings	v	x
Engineering and Sciences	x	
Actuators	х	
Advanced Mathematics	×	
Analysis of Signals and Systems	x	x
Automatic Control Laboratory	×	X
Automation of Manufacturing Systems	×	X
Climate Change and Energy Use	×	v
Computer Drawing		X
Computer Drawing  Computerized Control	x	v
Control Engineering		X
Differential Equations	.,	X
Embedded Systems	X X	X
Industrial and Systems Engineering Project	×	
Industrial Informatics	x	
Industrial Networks Laboratory	^	x
Industrial Robotics	x	x
Integral Electronics Laboratory	^	x
Integrated Manufacturing Systems		x
Integrated Manufacturing Systems Laboratory	x	x
Logic Automatism Laboratory	x	*
Logic Automatisms	x	
Mechatronic Design	×	
Mechatronic Design  Mechatronic Instrumentation Laboratory	^	x
Mechatronics Laboratory		x
Operational Design and Optimization Laboratory	x	^
Optimization Models	^	x
Problem-Solving Methodologies	x	^
Production Management	^	x
Project of Mechatronics Engineering		x
Statistical Engineering		X
Statistical Quality Control		X
Statistical Quality Control		x
nformation Technology and Electronics		^
Microcontrollers		x
Social Sciences and Hummanities		^
Alternatives for Dispute Resolution		x
Business Communication		×
Business Law		x
Citizenship and Democracy	x	x
International Corporate Law	x	^
Media Projects Management and Evaluation	^	x
Private International Law	x	^
Public Speaking and Academic Writing	×	x
npus San Luis Potosí	<b>X</b>	Χ
Business/Commerce/Managenment		
Administrative Accounting	х	
Administrative Accounting  Analysis and Management of the Value Chain	X	x
Business Creativity Lab and Workshop		
Consumer Behavior		X X
Cost and Price Management	x	X
Cool and I not wanagement	*	*

nologico de Monterrey / Campus	January-May Jun	e-July August-December
Debt Instrument and Derivate Portfolios Management		Х
Economics for International Business		x
Economy to Business Creation		X
Enterprise Economics	Х	X
Enterprise, Culture and Business in The World		X
Enterprises and Business in the World	X	
Financial Information for Decision Making		X
Financial Mathematics		x
Financial Risk Management		X
Forecasting for Decision Making	x	x
Foreign Investment and Country and Political Risk		x
Innovation Project on Technology-Based Businesses	x	
Innovation, Markets and Technological Development	X	x
Intercultural Negotiation and Communication	*	x
International Business Intelligence		X
International Strategic Seminar		X
International Trade Agreements		X
Inventory Management	X	X
Legal Aspects of International Commerce	X	
Macroeconomic Environment	X	X
Management and Business Model Innovation		X
Managerial Accounting		X
Marketing and Creativity	Х	
Negotiation Techniques and International Trade		x
Organizational Behavior and Human Talent Development	x	x
Organizational Culture and Technological Innovation	x	^
Organizational Culture and Technological Inflovation Organizational Learning and Knowledge Management	X	
Personal and Business Finance	^	v
		X
Pre-Incubation and Business Feasibility	x	x
Project and Process Strategic Management		х
Project Valuation and Financing		X
Regional Business Development	x	
Strategies for Market Positioning		X
Valuation, Mergers and Acquisitions		X
Design and Applied Arts		
Design Fundamentals II	x	
Innovation, Design and Business Setting	^	x
Model and Prototype Workshop II		x
		χ.
Product and service design	x	
Product and System Design I		X
User-centered Design		X
Ingineering and Sciences		
Analysis and Enhancement of Manufacturing Systems	X	
Automation of Manufacturing Systems	X	
Chemistry	Х	X
Computer Drawing	x	X
Design and Analysis of Experiments	x	x
Differential Equations	x	x
Discrete Event Simulation	x	X
Electricity and Magnetism	^	x
Evaluation and Selection of Enterprise Applications		
		X
Integrated Manufacturing Systems		X
Manufacturing Models	X	
Manufacturing Processes	х	
Materials Technology	x	
Mathematics I	x	x
Mathematics II	x	x
Mathematics III	x	x
Mechanism Analysis and Simulation	x	
Mechatronic Design	x	
Numerical Methods in Engineering	x	х
Optimization Models	<b>X</b>	
		X
Physics I		X
Physics II	X	
Product and System Design II	X	
Production Management		x
Professional Insertion Project		x
Statics	x	
Statistical Engineering		x
Statistical Methods for Decision Making	x	x
Statistical Quality Control	^	X
Statistics II	x	^
System Dynamics	X	
nformation Technology and Electronics		
Business Information Technology		x
Capstone Project I	x	
IT Governability	x	
Selling Chain Management	X	
Social Sciences and Hummanities	^	
	v	
Business Communication	X	x x
Business Law		X
Business Law and Intellectual Property	X	
Digital Modelling English for Lawyers	x	

cnologico de Monterrey / Campus	January-May	June-July	August-Decembe
Ethics, Self and Society	X		X
Geopolitics and Global Changes International Politics	Х		v
Mexican Identity and Culture	x		х
impus Santa Fe	^		
Business/Commerce/Managenment			
Advertising and Interactive Media	X		X
Analysis and Management of the Value Chain	X		X
B2B Marketing			X
Competitive Intelligence and Geo-economics			X
Consumer Behavior	Х		X
Control and Business Development			X
Cost and Price Management	X		X
Customs Operations			X
Data Management	X		
Digital Commerce and Sales Distribution Channels and Logistic Management	Х		V
Doing Business Abroad			X X
Doing business Abroad  Doing business in Europe (Module A)			X
Doing Business in Latinamerica	х		^
Doing Business with Asians	x		
Economic Research Seminar	X		
Enterprise Economics	X		Х
Enterprise, Culture and Business in The World	X		X
Financial Information Analysis			X
Financial Information for Decision Making	X		х
Financial Mathematics	x		х
Foreign Policy Analysis	x		X
Game Theory and Strategic Decisions	Х		
Global Brands and Product Development			X
Innovation and Designing a Product or Service			X
Innovation, Markets and Technological Development	Х		X
Integrated Marketing Communication	X		
Intercultural Negotiation and Communication	Х		Х
International Business Intelligence			Х
International Business Management International Human Capital Management and High-Performance Teams	X		
International Logistics	X X		X
International Marketing	X		X
International Nervices Development	x		X
International Strategic Management	X		X
International Trade Agreements	^		X
Inventory Management			X
Leadership for Entrepreneurial Development	X		
Macroeconomic Environment	X		X
Management and Business Model Innovation	X		X
Managerial Accounting	X		X
Marketing and Creativity	Х	Х	X
Merchandise Management			X
Negotiation Techniques and International Trade	X		
Organizational Behavior and Human Talent Development	Х		
Personal and Business Finance		Х	
Pricing Strategy			X
Project Evaluation and Management			Х
Promotion, Media and Public Relations	Х		
Public Sector Economics and Social Well-Being Quality Management Strategies	x		X X
Regional Business Development	X		^
Sales Promotion	x		х
Selected Topics on High Business Management	X		x
Strategic Marketing Seminar	X		X
Strategic Marketing Capstone Seminar	^		X
Strategies for Market Positioning			х
Design and Applied Arts			
Creativity and Innovation	Х		
Design Fundamentals I	Х		
Final Project	x		
Innovation, Design and Business Setting			X
Introduction to Professional Development	Х		X
Projects IV: Community Buildings	Х		
Projects V: Mixed-use Complexes	X		
Urban Design Methods	X		
Engineering and Sciences			
Alternative Energy	X		
Analysis and Enhancement of Manufacturing Systems	X	x	X
Chemistry			X
Chemistry Laboratory			X
Climate Change and Energy Use	v	.,	Х
Decision-making Models	Х	х	
Design and Improvement of Logistic Systems			X
Differential Equations	Х	x	X X
Discrete Event Simulation			
Discrete Event Simulation Dynamics		^	x

	2010		
Tecnologico de Monterrey / Campus	January-May	June-July	August-December
Knowledge Systems in Organizations			Х
Mathematics I	x		X
Mathematics II			X
Mathematics III	x		
Numerical Methods in Engineering			Х
Optimization Models		x	
Physics I	X		X
Physics II	X		x
Probability and Statistics			X
Problem-Solving Methodologies			x
Production Management	X		
Project Feasibility			X
Statics			x
Statistics II	X		x
Systems Engineering Laboratory			x
Technological Innovation Systems			x
Information Technology and Electronics			
Business Information Technology	x		X
Data Structures			x
Problem Solving with Programming	х		x
Programming Fundamentals			X
Software Design and Architecture			x
Social Sciences and Hummanities			
Analysis and Verbal Expression	x		х
Applied Strategic Communication			X
Asia Pacific Regional Scenario	x		**
Audiovisual Language and Narrative	~		Х
Business Communication	x	х	X
Business Law	X		X
Business Law and Intellectual Property	x		X
Classical Political Thinking	x		^
Communication and Cultural Studies	^		Х
Communication, Signs, and Signification			X
Comparative Politics	x		~
Contemporary Art and Culture	x		
Contemporary Art and Society	^		х
Critique of Art and Spectacles	x		X
Diplomatic and Consular Policies	x		^
Epistemology of Social Sciences	^		Х
Ethics, Self and Society	x		X
Europe Regional Scenario	x		X
Film Production	X		X
Fundamentals of Political Science			X
	X		.,
Geopolitics and Global Changes	X		X
Human Rights and World Politics	X		Х
Integrative Seminar of Humanistic Studies International Contracts	х		
			Χ
International Humanitarian Law			Х
International Organizations and Institutions	X		Χ
International Politics	х		Х
International Relations Seminar	X		X
International Relations Theory II	х		Х
Introduction to Professional Development	х		Х
Legal Aspects of International Relations			Х
Media Narrative Design and Production			Х
Media Projects Management and Evaluation			X
Mexican Foreign Policy			Х
Mexico and the International Geopolitics			Х
Middle East Regional Scenario			Х
Negotiation and Conflict Management	X		Х
Philosophy and Contemporary Thought	x		
Political Marketing	x		
Portuguese I	x		Х
Production for Informative Journalism	x		
Public International Law	x		X
Qualitative Research Methods	X		
Quantitative Social Research Methods			X
Social Anthropology	X		
Sociology	X		Х
State and Economy			Х
Strategic Communication Fundamentals	x		
Strategic Prospective			X
Verbal Expression in the Workplace	x		X
World History of the 19th Century			X
World History of the 20th and 21st Centuries	x		
Campus Sinaloa			
Business/Commerce/Managenment			
Accounting and Cost Management	x		Х
Analysis and Management of the Value Chain	x		Х
Competitive Intelligence and Geo-economics	x		х
Cost and Price Management	x		x
Data Management		x	
Enterprise, Culture and Business in The World	x		х
Financial Econometrics I			X

Tecnologico de Monterrey / Campus	January-May	June-July August-December
Financial Information Analysis		x
Financial Information for Decision Making	X	x
Financial Mathematics	x	
Global Brands and Product Development		x
Incubation and Strategic Control of Cash Flow		x
Innovation, Markets and Technological Development Intercultural Negotiation and Communication	X X	
Intercultural Negotiation and Communication International Logistics	X X	
International Egistics Internship in Retailing I	x	
Internship in Retailing II	x	x
Leadership for Entrepreneurial Development	x	x
Management and Business Model Innovation		X
Managerial Accounting		X
Merchandise Management Systems	X	X
Negotiation Techniques and International Trade Organizational Behavior and Human Talent Development	X X	x x
Planning, Innovation and Strategic Sustainability	^	x
Project and Process Strategic Management	Х	x
Sales Promotion	X	
Seminar of Finance	Х	x
Store Operation and logistic	X	X
Strategy Management in Retailing	Х	X
Valuation, Mergers and Acquisitions	X	X
Engineering and Sciences		
Agro Industrial Production and Distribution Systems Design and Improvement of Logistic Systems	X X	x x
Differential Equations	X	*
Genetic Engineering Laboratory	X	
Mathematics I		x
Mathematics II	Х	
Mathematics III	X	X
Statistics I	Х	X
Tissue Culture Laboratory		X
Information Technology and Electronics		
Problem Solving with Programming Strategic Information Systems	X X	
Strategic Information Systems Strategic IT management	X	
Social Sciences and Hummanities	*	
Business Communication	Х	x
Contemporary Art and Culture	Х	x
Campus Sonora Norte		
Business/Commerce/Managenment		
Business Strategic Foresight Competitive Intelligence and Geo-economics	Х	
Competitive intelligence and Geo-economics  Control and Business Development		x x
Distribution Strategies	х	^
Economics for International Business	X	
Enterprise Economics	X	
Enterprise, Culture and Business in The World	Х	x
Foreign Investment and Country and Political Risk	X	
Innovation, Markets and Technological Development	Х	
International Business Intelligence		X
International Strategic Management	X	
International Strategic Seminar  Leadership for Entrepreneurial Development	X X	
Management and Business Model Innovation	X	x
Market Intelligence	Х	^
Marketing and Creativity	X	X
Negotiation Techniques and International Trade	х	
Organizational Learning and Knowledge Management	x	
Planning Processes and Models	x	
Planning, Innovation and Strategic Sustainability		X
Project and Process Strategic Management		X
Strategic Marketing Capstone Seminar Strategies for Market Positioning		X
Design and Applied Arts		X
Building and Energy Efficiency	х	
Design Fundamentals I	^	x
Design Fundamentals II	х	
Drawing		x
History of Architecture and the City I		x
History of Architecture and the City II	х	
History of Architecture and the City III	-:	x
History of Architecture and the City IV Techniques of Project Presentation	Х	v
Engineering and Sciences		X
Analysis and Enhancement of Manufacturing Systems	х	x
Bioclimatic Design	^	x
Climate Change and Energy Use	х	x
Computerized Control		x
Design and Improvement of Logistic Systems	X	
Dynamics		x
Elective Automation Course	X	
Electrical Circuits II	Х	

ecnologico de Monterrey / Campus	January-May	June-July	August-December
Health, Industrial Safety and Hygiene (Occupational Health) Industrial Robotics	Х		x
Knowledge Systems in Organizations			X X
Logic Automatism Laboratory	Х		^
Logic Automatisms	X		
Manufacturing Technologies			x
Mathematics for Design	x		X
Mathematics I	x		
Mathematics II	x		X
Numerical Methods in Engineering	x		
Optimization Models			X
Problem-Solving Methodologies	x		X
Production Management			X
Project of Mechatronics Engineering	x		X
Quality Systems	x		
Quantitative and Optimization Models	x		Х
Statics	Х		
Statistical Methods for Decision Making	X		
Systemic Management - CAPM Systems Engineering Laboratory			X
Technological Innovation Systems	X X		
Thermodynamics	*		x
Information Technology and Electronics			^
Business Information Technology	v		v
Problem Solving with Programming	X X		Х
Strategic Information Systems	X		x
Social Sciences and Hummanities			^
Business Communication	х	x	x
Business Ethics	X	^	X
Contemporary Art and Society	X		
Contemporary World Literature	X		х
Digital Modelling	×		•
Geopolitics and Global Changes	x		
Photography and Digital Imaging			X
ampus Tampico			
Business/Commerce/Managenment			
Business Statistics I			X
Communication and Advertising	x		
Cost and Price Management	x		
Derivatives Valuation	x		x
Digital Marketing	x		
Economics for International Business	x		
Enterprise Economics	x		
Enterprise, Culture and Business in The World	x		
Financial Information for Decision Making			X
Financial Mathematics	x		
Financial Modeling			X
Forecasting for Decision Making	x		
International Business Intelligence			Х
International Finance			Х
Investment Management			Х
Legal Aspects of International Commerce			Х
Logistics from a Global Perspective	x		
Management and Business Model Innovation			Х
Marketing and Creativity			Х
Negotiation Techniques and International Trade			Х
Qualitative Marketing Research	Х		
Quantitative Marketing Research			Х
Regional Business Development	Х		
Seminar of Finance			Х
Design and Applied Arts			v
Capstone Project III History of Architecture and the City IV	X		Х
Introduction to Interactive Design	X X		
Urban Theories	X		x
Engineering and Sciences			Α
Differential Equations	х		
Discrete Event Simulation	x		
Discrete Mathematics	X		
Field Projects in Industry and Business I	X		
Integrated Manufacturing Systems Laboratory	X		
Mathematics II	x		х
Mechatronics Laboratory	^		X
Quantitative and Optimization Models			X
Statistical Engineering			X
Information Technology and Electronics			^
Advanced Networks			х
Business Information Technology			X
Data Structures	х		^
Databases	X		
Enterprise Information Systems	X		x
Introduction to Networks			
Introduction to Networks Introduction to Software Engineering	x		x x
			X
Videogame Development Project	Х		

Web Applications Development	January-May	June-July	August-Decembe x
Social Sciences and Hummanities			^
Analysis and Verbal Expression	Х		х
Business Communication	X	x	x
Business Law	^	^	X
Business Law and Intellectual Property	Х		^
Contemporary Literature and Society	x		
Public Speaking and Academic Writing	^		х
ampus Toluca			^
Business/Commerce/Managenment			
Design and Organizational Structures	Х		
Economy to Business Creation	X		х
Financial Information for Decision Making	^		X
Financial Mathematics	v		
Global Brands and Product Development	X X		Х
Innovation in Business Models and Family Business Management	X		х
Innovation, Markets and Technological Development	v		Χ.
International Business Intelligence	Х		
			X
International Logistics	X		х
International Marketing	Х		
International Trade Agreements			X
Inventory Management	X		X
Leadership for Entrepreneurial Development	Х		Х
Management and Business Model Innovation			X
Negotiation Techniques and International Trade	X		X
Organizational Behavior and Human Talent Development	X		X
Organizational Culture and Technological Innovation			Х
Packaging for Exports	Х		
Project Evaluation and Management			X
Regional Business Development	X		
Strategic Marketing Seminar	X		
Design and Applied Arts			
Creativity and Innovation	x		
Critical Analysis of Architecture and its Context	x		
Experience Design II	X		
Globalization and Urban Design			X
Introduction to Architecture			X
Model and Prototype Workshop II	x		
Model and Prototypes Workshop I	x		
Models and Scale Models	x		
Product Development Process	x		Х
Projects I: Residential Housing			X
Projects II: Collective Housing	x		
Projects III: Educational or Recreational Buildings	x		X
Urban Design Methods			X
Urban Project	X		X
Urban Theories	x		
Engineering and Sciences			
Analysis of Signals and Systems	x		X
Bioclimatic Design	X		Х
Chemistry Laboratory			X
Climate Change and Energy Use	X		X
Computerized Control	X		X
Control Engineering	X		x
Decision-making Models	x		x
Design and Analysis of Experiments	X		^
Design and Improvement of Logistic Systems	^		х
Differential Equations	х		X
Discrete Event Simulation	X		X
Electrical Circuits I	X		^
Genetic Engineering Laboratory	^		х
Industrial and Systems Engineering Project			X X
Industrial and Systems Engineering Project Integrated Manufacturing Systems Laboratory	v		Х
	X		
Introduction to Mathematics	X		
Introduction to Physics	Х		X
Linear Algebra			X
Logistics Systems	X		
Machine Design and Simulation	X		X
Mathematics for Design	Х		
Mathematics I	Х		Х
Mathematics II	X		Х
Mathematics III	X		
Mechatronic Instrumentation Laboratory	X		X
Numerical Methods in Engineering			X
Optimization Models			X
Physics I			X
Physics II	X		
Production Management	Х		
Professional Insertion Project			x
Project Feasibility			X
Project of Mechatronics Engineering	X		
Quantitative and Optimization Models	X		X
Quantitative Methods and Simulation	X		**
Quantitative Methods and Simulation			

Tecnologico de Monterrey / Campus	January-May	June-July	August-December
Statistics II	Х		
Supply Chain Integration Project			x
System Dynamics	X		x
Systems Engineering Laboratory	X		x
Health Sciences			
Mathematics for Engineering III			x
Information Technology and Electronics			
Advanced Programming	X		
Analysis and Design of Algorithms	X		
Compiler Design	X		
Computer Organization	X		
Data Structures			x
Intelligent Systems	X		
Introduction to Networks	X		
Introduction to Software Engineering	**		X
Multiprocessors			X
Operating Systems			X
Programming Languages			X
Social Sciences and Hummanities			^
Administrative Law and Public Policy I	x		
Administrative Law and Public Policy II	^		X
Alternatives for Dispute Resolution	x		^
Audiovisual Language and Narrative	^		х
Business Communication	x		X
Communication, Signs, and Signification	^		X
Constitutional Law	v		*
Ethics, Self and Society	X X		v
· · · · · · · · · · · · · · · · · · ·	Х		X
Film, Literature and Culture International Economic Law			X
Campus Veracruz			Х
Business/Commerce/Managenment			
Business Incubator I	x		
Competitive Intelligence and Geo-economics	X		
Enterprise. Culture and Business in The World	X		
Internationalization of Small Business and International Small Businesses	X		
Pre-incubation			
	X		
Project Evaluation and Management  Engineering and Sciences	Х		Х
Design and Analysis of Experiments	.,		
Design and Analysis of Experiments  Design and Improvement of Logistic Systems	X		Χ
	X		Х
Electricity and Magnetism	X		
Entrepreneurial Project	Х		
Industrial and Systems Engineering Project			Х
Knowledge Systems in Organizations			Х
Statistical Engineering	X		Х
Systems Engineering Laboratory	X		
Work Design	X		
Information Technology and Electronics			
Advanced Programming	X		
Social Sciences and Hummanities			
Business Communication	X	х	Х
Campus Zacatecas			
Business/Commerce/Managenment			
Leadership for Entrepreneurial Development	X		